

Off the Streets. On with Life.

Moving On from Permanent Supportive Housing

Supportive Housing Network of New York

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Jericho Project Background

- Jericho operates seven residences and scatter-site programs in New York City totaling 500 units
- 75% have histories of chronic substance abuse; 15% chronic mental illness
- All units are permanent and tenants have leases
- Supportive services include case management, relapse prevention, employment services, and family reunification

Graduation is Mission-Driven

- Moving on is key to Jericho's mission
- 29-year history of successfully graduating people onto more independent living
- Aftercare Program formally established in 1994 with private grants
- Graduation is celebrated and graduates come back often and serve as role models
- Since 1994 fewer than 5% of Jericho graduates have returned to homelessness

Rethinking Permanent Housing

- Advocates fought hard for permanent housing
- Conventional wisdom is that many tenants need life-long support
- Few, if any, resources or incentives for moving people on
- Survey of New York State providers found that 40% of tenants were capable of moving on*

*Supportive Housing Network of New York 2006 Survey

Why Encourage Moving On?

- Goal of supportive housing is to promote the highest level of independence
- Providers can serve new homeless individuals in need of supportive housing services
- Targets scarce resource (supportive housing) to those who need it most when they need it most
- Increases supportive housing capacity without new construction
- **You are already doing it!**

Features of a Successful Moving On Program

- Voluntary
- Linked to affordable housing
- Follow-up/aftercare services are offered

Who to Target for Moving On

- Not all tenants are candidates, but more are than you may think
- Individuals with stable incomes, preferably employment
- Individuals who have demonstrated the ability to live independently
- Family reunification cases
- Individuals longer in need of on-site services

Jericho Aftercare Program

- Aftercare Counselors at each residence:
 - Meet with tenant prior to moving out to develop plan, including detailed budget
 - Help identify subsidized and unsubsidized housing through network of landlords
 - Help identify community resources, including health care, relapse prevention groups, transportation, and shopping
 - Make home visits within two months of graduation
 - Maintain regular contact and track graduates for at least two years

Jericho Aftercare Program

- Program is voluntary and there are no time limits
- Graduates become part of Jericho's alumni network and events
- Graduates can access to all of Jericho Project's services for as long as needed, but most don't!
- Jericho also provides aftercare services to *non-graduates*

New York City

Moving On Initiatives

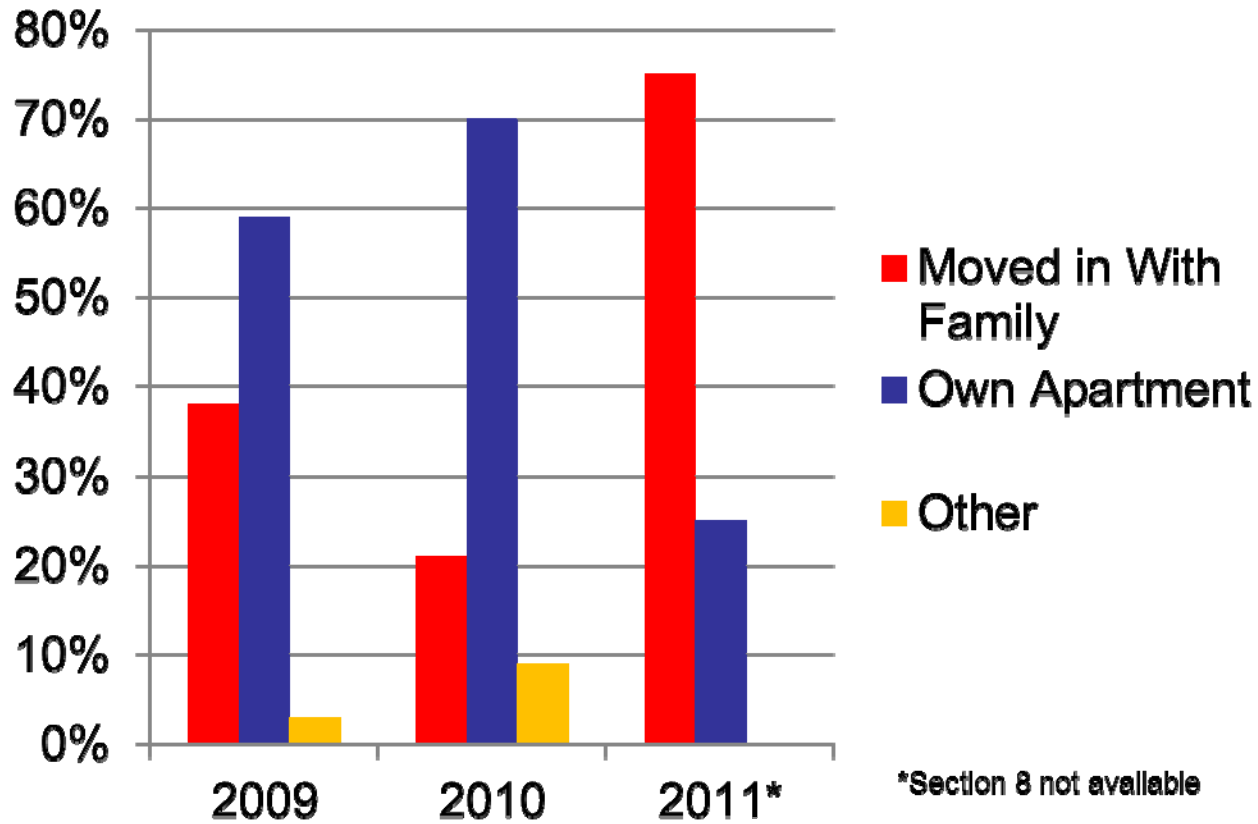
- From 2004 to 2006 CSH-sponsored Moving On Initiative enabled 52 Jericho tenants to graduate
- DHS-sponsored Moving on Initiative from 2007-2009 enabled another 33 to graduate
- Graduation rate declined by 33% after MOI ended



Trends in Moving On

- Family Reunification
- Transition in Place

More Graduates are Moving In with Family



Transition in Place

- Supportive services “move on”; tenant stays in apartment
- Typically aimed at scatter-site tenants
- Still works best when paired with rental subsidy
- Jericho has had some success with this model with families and veterans

Marilyn

- 35-year drug addiction
- Raised three sons with family support while maintaining some level of housing until children were grown
- Entered into a treatment program for the first time in 2007
- Resided at Jericho from January 2008 to May 2011
- While housed at Jericho, completed Grace Institute and graduated with honors
- In 2010 Marilyn was hired as a File Clerk at a hospital and was later promoted to Clerical Associate with an annual salary of \$18,000.
- Now lives in a new development located in Brooklyn and is engaged to be married



Jerome

- Long history of drug addiction and living on the street and in shelters
- Lived at Jericho from 2003 to 2010
- Disconnected from all family
- Despite lack of work history, secured maintenance job and was promoted several times
- Applied for Moving On voucher but was denied due to criminal background
- Moved out in 2010 able to pay his own rent
- Reunited with his daughter just in time to see her graduate from high school



Nancy

- Diagnosed with major depressive disorder
- Lived at Jericho from February 2005 to May 2008
- Receives SSI but volunteered and worked part-time while at Jericho
- Received Section 8 voucher through the Moving On Initiative II
- Found own apartment in Staten Island near her daughter – living independently but with a built-in support network



Three Most Important Things

- **Have Comprehensive Services!**

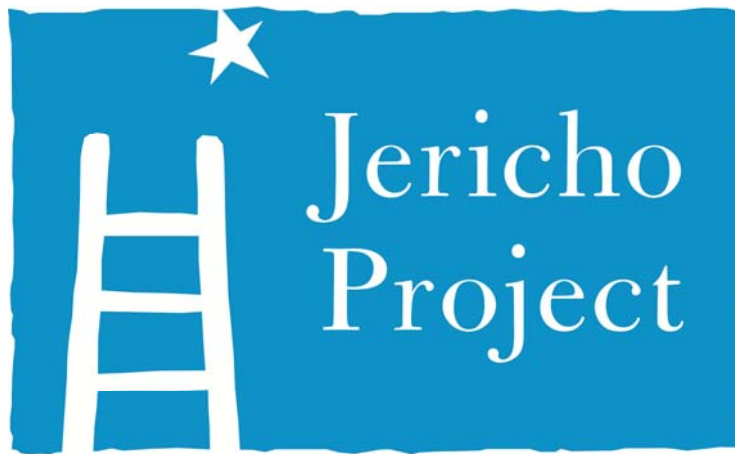
Needed to best prepare and support residents for moving on

- **Have Patience and Persistence!**

Everyone accomplishes goals at different paces

- **Have Expectations!**

If you believe residents can move on, they will



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